#### Centtrip Guide

# How to Better Manage Expenses for Internationally Mobile Teams



Medium and large sized businesses spend an average of £ 100,660 per year on non-sterling expenses for employees.

# It's a dynamic and empowered world.

*"Just let me check with my boss" doesn't cut it anymore, especially across time zones.* 

Whether you manage an international consultancy, a fleet of charter yachts or on-location film crew, the challenge is the same. Problems arise, itineraries change, opportunities present themselves unexpectedly. So, how do you maintain visibility and control over expenditure without constraining the ability to act? How do you enable and empower your internationally mobile teams and crews?

And, how do you achieve that while minimising process costs like foreign exchange or the manhours involved in processing expense claims? Recent research by Centtrip found that medium and large sized businesses spend an average of £100,660 per year on non-sterling expenses for employees. Four in ten (39%) of these businesses ask employees to claim expenses while a similar amount (39% again) use company credit cards. Both methods potentially expose the business (and/or employees) to high foreign transaction fees.

Only 16% of businesses use prepaid cards to manage foreign travel expenses.<sup>1</sup> Research by the Global Business Travel Association (GBTA) found that businesses spend around 3,000 hours and \$0.5 million just on correcting errors in expense claims.<sup>2</sup> That's a lot of time and money that could be better spent adding value to the business. In this Centtrip Guide, we'll look at five top tips for better expenses management, helping you keep the wheels rolling when your teams are on the road (or on the water).

Research conducted by Opinium for Centtrip (2018). A survey of 502 senior decision makers in medium and large companies.
 GBTA Foundation (2015), Expense Reporting: Global Practices and Pain Points hospitalitynet.org/news/4072636.html

# Have a clear and simple expenses policy

It's almost comic-book: the hectoring accountant, the hefty expenses policy and the frustrated traveller. Surely, nothing in business causes so much unnecessary anguish. It shouldn't be like that. Keep it simple..

The first step to empowering people on the road, and keeping control over expenditure, is to have a simple, easy to access travel and expenses policy. Help people understand the boundaries.

## Here are a few ideas

#### Keep it short.

No one will wade through a "comprehensive" 40-page policy document. They'll simply spend and "seek forgiveness later".

Make it easy to find ... and read. Even on a 5.8" screen, late at night, after the last train has gone.

Focus on the basic rules... Hotel grades, travel classes, preferred chains, receipt rules, spending limits etc.

#### ... and leave room for judgement.

You can't anticipate everything. Opportunities present themselves, itineraries change. To empower your people, give them discretion within a clear framework.

## Have a per diem policy, too

Internationally-mobile crews, like touring bands, yacht crew, air crew or film crew, often operate a per diem system. Although this is usually agreed with the individual at hiring, it's a good idea to make your policy easily available in case of queries on the road.

# Daily rates may be agreed on a personal or per-role basis, but a general policy should cover the following:

- How often is the per diem paid (daily, weekly etc.)?
- How is the per diem paid (cash, bank transfer, prepaid card, etc.)?
- What does it cover? For example, is hotel accommodation paid by the organisation or does it come out of the per diem?
- Who pays for things like visa costs, insurances etc?

# Have a simple, solid process

"Before, it took half a day per week to distribute monies, now I just create a batch upload file, click the button and cast and crew have instant access to their balances."

Gareth Jones Independent Financial Controller and Production Accountant (Little Birds and other TV and film productions)

#### Everyone uses a smartphone these days: to order, to pay, to check schedules or board a flight. Making the mobile a central part of your expense process can make the entire procedure – from purchasing, through posting

process can make the entire procedure – from purchasing, through posting in your accounts system, to payments and reimbursement – simpler, more efficient and less prone to error. Consider the following points.

## Prepaid or reimbursed?

Handwritten or spreadsheet-based expense claims are so yesterday.

Older approaches to expense management typically required the individual to complete a claim at the end of each month or trip, then wait to be reimbursed by the organisation. This method was time-consuming, slow, error-prone and stressful. Staff resented the hours wasted in collecting and analysing receipts, and then waiting to get their own money back again.

#### Multi-currency, prepaid cards avoid many of these issues by making funds immediately available.

Prepaid cards work particularly well for situations where spending levels can be high or unpredictable. Look for a prepaid card solution with the following features:

- Organisation-defined limits and controls
- Real-time transaction alerts
- Hold multiple currencies on the card to avoid charges
- Switch currencies quickly and cost-effectively

Prepaid cards can be a powerful solution for paying per diems, too.

### Automatically scan and upload receipts

Lost receipts can be an expensive nightmare. Staff may be left out of pocket, organisations may be unable to reclaim VAT or sales tax.

Even if they're not lost, the monthly chore of collecting, sorting and analysing receipts is every traveller's least favourite task.

Consider using a system that lets users scan, label and upload receipts as they spend. That can save everyone time, improve insight and help you increase your VAT reclaims.

### Integration with accounting systems

Save the finance team's time, too.

Look for a system that integrates with your accounting system and enables you to automatically import transaction data. That will reduce rekeying errors, too.

# | Ensure appropriate | levels of visibility | and control

One of the keys to empowering people in the field is to have adequate visibility and control at the centre.

#### Controls

Look for a card (and app) that lets you create your own hierarchy of controls and reporting, so that you define who sees what.

For example, cardholders should be able to see their own transactions and balances. A tour manager, captain or project lead should have access to their team. Headquarters may be responsible for several different legal entities: touring bands, chartered yachts or joint-venture projects.

You should be able to set individual balance and transaction alerts per card and receive real-time transaction alerts.

### Visibility

If you manage separate entities, you need a solution that gives visibility and control without compromising confidentiality.

And, you need to have access to every account anytime, anywhere. Look for an app that lets you see what's happening, wherever you are ... and wherever your people are. Make sure it includes the ability to respond to the situations you see: transferring funds, stopping or reactivating cards etc.

Also, consider a solution that lets you see and control all your payments – both card and other bank or batch payments – in one place.

#### Reporting

One of the challenges with manual, expense reclaim processes is the delay. You don't really know what's been spent until everyone has submitted their forms. Inevitably, you end up with a guess-based accrual in the accounts.

That might be fine for monthly management accounts, but not if you need to account to a third party – like a yacht charter guest – for money spent on their behalf.

Consider a card-based system that gives you real -time, hierarchical reporting and the ability to tailor reports to your needs.

#### Card features

If you consider a card-based system, look for these features:

- A card brand that's widely accepted worldwide.
- Speed of new card issue

   to cope with last-minute crew changes.
- Hold multiple currencies on a single card.
- Manage multiple cards from a single account and app login.
- Adequately high balance, transaction and cash withdrawal limits.
- Safe mode the ability to lock and unlock cards instantly.

# Avoid unseen costs

Many card users simply don't realise that card providers often levy foreign transaction fees of around 3% on every foreign purchase.<sup>3</sup> Nor do they appreciate the punishing exchange rates they pay.

# In fact, most business card users don't even care. They have more pressing things on their mind than whether the card they've been issued is cost-effective.

Similarly, busy staff too often incur poor exchange rates by drawing foreign currency at airport and sea-port exchange booths.

Your expenses policy and process should aim to avoid unnecessary fees and unfavourable rates.

#### Consider the following as you design your policy.

#### Plan ahead

Lock in the best rates by booking hotels and travel as far ahead as possible. Look for opportunities to get group booking rates for larger events and consider applying for corporate discounts with hotel chains etc. Plan for currency needs, too. Should you buy ahead, consider a hedging strategy or simply hold the currency you have, rather than exchanging at a disadvantageous rate?

#### **Reduce cash**

Cash is expensive. There are insurance costs, bank handling fees, exchange rates and increased problems with missing receipts and lower tax reclaims. Society is increasingly cashless, so look to reduce cash usage to a minimum.

#### Find a card that's fit for purpose

Cards are fast replacing cash, but not all cards are equal. Find a card solution that meets your unique business needs. For example: multi-currency, low foreign exchange rates, high balance, transaction and cash withdrawal limits, internationally recognised.

#### The most hidden cost is opportunity cost

Time is money and opportunities are fleeting. Find a solution that is efficient for all and empowering for individuals in the field. And, always aim to reduce the admin. After all, you don't fly people around the world just to do their paperwork.

3. Money Saving Expert (2019), Travel Credit Cards, moneysavingexpert.com/credit-cards/travel-credit-cards/

# | The world | can't wait for | a phone call

An agile organisation is much more likely to be a top quartile performer in organisational health and long-term performance (according to McKinsey).<sup>4</sup>

"Year on Year, Northrop & Johnson has seen its client book grow, onboarding more yachts each season. With a financial partner such as Centtrip, and through its industry-leading platform, our Captains are well equipped to manage APAs [advance provisioning allowances] in an easy to use and effective manner."

Maria Giovanniello Director of Finance and HR, Northrop & Johnson Such organisations are characterised by their ability to "sense and seize opportunities", to have action-oriented decision making and people with entrepreneurial drive.

How can your expenses process enable this? The key is empowering people on the road to deal with opportunities or obstacles as they arise. That means having clear guidelines and the authority and ability to spend

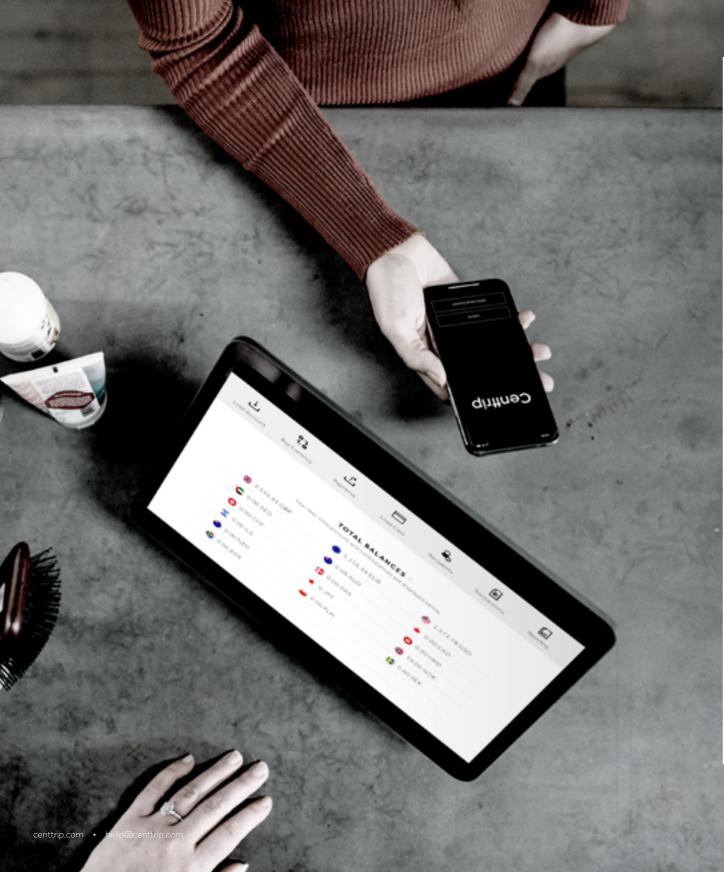
money when needed.

In practical terms, that means having a card with suitably high limits for both card payments and cash withdrawals. So, if a tour manager needs to pay a freelance sound engineer or electrician for tonight's gig, he can act. If the yacht's charter clients

unexpectedly want tickets for tonight's opera in Naples, the captain can make it happen. An agile expenses policy, process and tools can empower your teams and crews to act as necessary while you retain visibility and control from

the centre.

4. McKinsey & Co. (2018), The five trademarks of agile organizations.



# The voice of experience

"Unfair fx charges and rates have been a bugbear of ours for a long time and Centtrip has delivered what the music industry really needs. We operate in a global marketplace and need to be able to switch between currencies and transfer our earnings without incurring ridiculous fees."

Tim Clark, Director, ie:music (Robbie Williams and other artists)

"Our captains can now monitor clients' [provisioning allowances] in real time. Usually, they are free in the evenings or early mornings and that's the best time to do their accounts, send payments and so on. The Centtrip app is ideal because it's really user-friendly and gives captains real-time reporting of transactions, 24/7 from anywhere in the world."

Farid El Khazzar, Charter Accountant, Edmiston

"The biggest benefit of using Centtrip, from an accounting perspective, is transparency. We have full visibility of how everything was issued and what was left over. Everybody can see their transactions individually on the app, and [our tour manager] had complete control over the 280 cards. It also meant that nobody was sitting on a mountain of cash."

Graham Watson, Head of Financial Accounts, Royal Opera House



Centtrip multi-currency card has the highest balance and transaction limits in the industry: hold up to £350,000\* in 15 different currencies on a single card, spend up to £150,000\* in a single transaction and withdraw up to £4,000\* from ATMs.

# Centtrip, Always on the money.

Centtrip is a multi-award winning provider of multi-currency expense and cashflow management solutions for an increasingly borderless age.

We make life simpler, safer and more rewarding for organisations that manage multiple, internationally-mobile teams – music acts, road crew, ships' crew, film crew, consulting, legal or audit teams. Our award-winning solution gives you real-time, anytime visibility and control over multi-currency deposits, international payments, foreign exchange and multi-currency cards. We help you streamline payments, reduce currency and cash-carrying risk, and optimise international income flows.

Centtrip is the perfect partner for an expenses policy that enables and empowers your people on the road.

With Centtrip, you can control multiple, separate teams from a single, multi-platform interface – desktop or mobile – wherever you are.

The Centtrip multi-currency prepaid Mastercard has the highest balance and transaction limits in the industry: hold up to £350,000\* in 15 different currencies on a single card, spend up to £150,000\* in a single transaction and withdraw up to £4,000\* from ATMs.

#### With a Centtrip account, you can

- Deposit and manage up to 15 currencies in unlimited value.
- Manage foreign exchange in 140 currencies at live-market rates.
- Make international and local payments across the banking network, using SWIFT, SEPA, Faster Payments and other local networks.
- Create and/or upload payment batch files to streamline payments.
- Transfer money instantly, 24/7/365, in 15 currencies with CenttripNow.
- Manage multiple cards from one account.

We give you real-time reporting, reconciliation, insight and analytics. And, we provide responsive, 24/7 support from experts who understand your world.

Thousands of Centtrip cards are used every day by the world's largest superyachts and music's biggest, global touring acts.

With Centtrip, you're always on the money.

\* Higher cash withdrawal levels, card balances and transfer limits are available upon request subject to status.

# Better manage international expenses

Is your expenses process holding you back? Can your field teams respond quickly to opportunities or obstacles?

Life on the road, or on the water, is dynamic. Situations change quickly and you can't control everything from the centre. You can't be everywhere at once.

If your organisation is reliant on cash and spreadsheetbased claim forms, you could be suffering from poor visibility, lack of control and poor compliance. Worse than that, your organisation is losing agility, lacking empowerment and the ability to respond to a changing world.

This guide is designed to help you review and reshape your policy and processes to ensure your in-field activities – whether that's touring acts, flight crew, project teams or road warriors – are agile and empowered to respond to change.

If your people spend money on the move, this guide should help.

That could be:

- People spending your money on daily expenses
- Individuals spending their own money in per diems
- Crew spending clients' money by managing charter yacht provisioning allowances

Contact us today to explore how Centtrip can support you better manage expenses for your business or your clients.





## **Contact us**

Get in touch today to find out how Centtrip can help you better manage expenses for your internationally mobile teams.

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